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By the way, on the humility issue, read Jeff Pfeffer's book, Leadership B. S. After five editions of Level Three Leadership: Getting Below the Surface and more than 200 seminars worldwide, I am confident that the structure of Level Three Leadership and its associated concepts are robust, alive, and very practical. For alumni of those seminars and anyone wanting to learn more, this website provides an easy-to-access summary of the key principles.

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Some of the most powerful leaders in history—forexample Mother Theresa, Jesus, and Gandhi—never held titular offices, yet they led millions of people. At the same time, some of the incumbents of the mostProm Chapter 1 of Level Three Leadership: Getting Below the Surface, 5/e. James G. Clawson.

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